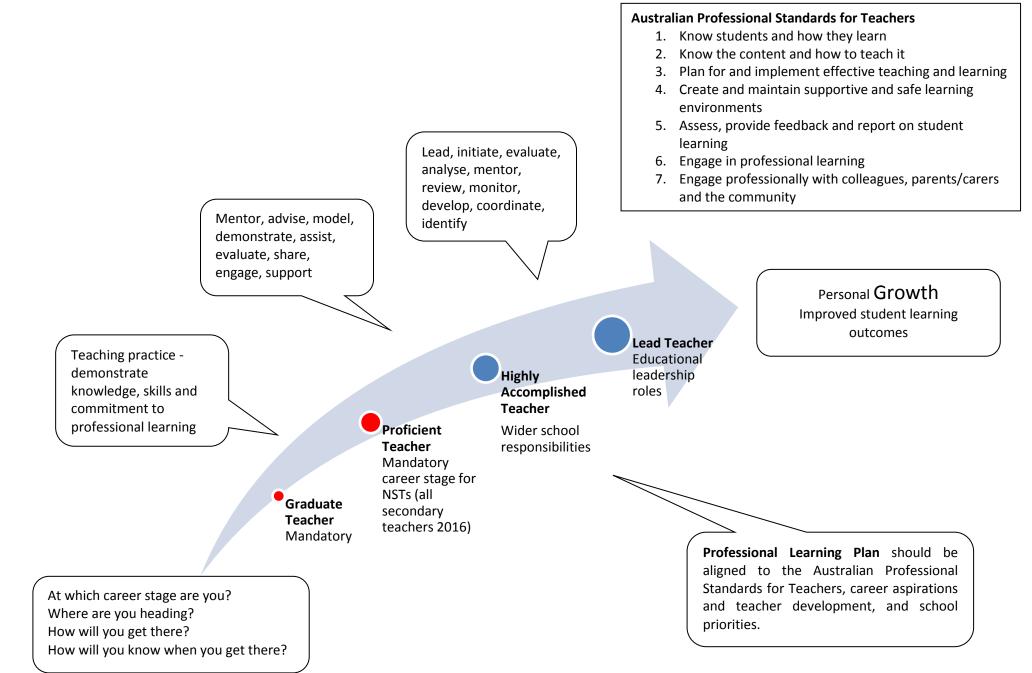


PLANNING FOR PROFESSIONAL DEVELOPMENT ACROSS THE FOUR CAREER STAGES





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School Leadership key to school improvement and improved teacher quality

- Develop a School Professional Development Plan based on school and teacher needs (data collection)
- Manage equitable access to professional development
- Develop and provide school-based professional development
- Describe professional learning
- Manage underperforming teachers
- Support career development through quality feedback

Peter Cole, Professional Development: A great way to avoid change

Strategies to building the quality and consistency in teaching across the school		
Shared vision	Team planning	 Mentoring
 Position roles, responsibilities and 	 Learning teams 	 Work shadowing
accountabilities	 Teaching teams 	 Coaching
 Codes of practice 	 Team teaching 	 Teacher feedback
 Student and teacher surveys 	 Professional reading groups 	 Peer tutoring/support
 Pedagogy audits 	 Involvement in teacher networks 	 Teacher-run training sessions
 Walk throughs 	 Action research projects 	 Classroom demonstration

Some questions for leaders seeking to develop a professional learning culture

Structure development opportunities

- How can job responsibilities be enriched?
- How can staff be assisted to develop classroom demonstration skills?
- How can staff be encouraged to visit each other's classrooms and offer feedback?
- How can the school's professional learning library and its usage be improved?
- How can we assist staff to take risks?
- How might we use our training budget to foster in-school learning opportunities?
- How might we formalise coaching and mentoring arrangements?

Review and monitor development

- How can we help staff reflect on teaching processes as well as outcomes?
- How can we improve the data that are collected to give teachers feedback about their classroom effectiveness?
- How can we assist staff to review their developmental progress?
- How can we reinvigorate jaded staff?
- How can we make staff reviews and development planning more effective?
- How can we build a stronger link between teacher learning and teacher behaviour?



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